

CITY OF ISLETON CANNABIS LOCAL EQUITY PROGRAM MANUAL November 9, 2022

Abstract: The program will assist community members that experienced harm from decades of cannabis criminalization and poverty to participate in Isleton's legal cannabis industry.

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Section 1. Purpose

In 2022 City of Isleton contracted with Cal Poly Humboldt's California Center for Rural Policy (CCRP) to perform a comprehensive analysis of the impact of cannabis criminalization and poverty in the City of Isleton. This analysis, known as the City of Isleton Cannabis Equity Assessment (CEA) (2022) established that certain persons in the City have been substantially and adversely affected by poverty and the re-criminalization of cannabis.

Many rural communities in California have a history of entrenched local poverty and economic hardship. These communities were impacted significantly by the re-criminalization of cannabis, including Isleton as illustrated by the CEA. According to the City of Isleton Equity Assessment (2022), Local Equity Programs can provide significant assistance to communities impacted by cannabis criminalization and the war on drugs, especially those that are struggling to transition to the regulated market.

The purpose of this manual is to describe program participation qualifications for the City of Isleton Local Equity Program (LEP). The LEP is informed by findings in the CEA, which itself will be revised and updated periodically as the program matures in alignment with program participation and outcomes achieved.

Additionally, this manual provides programmatic examples of services offered by other California jurisdiction's state funded Local Equity Programs. Please note that the information below is updated as of November 2021. The jurisdictions are outlined in the following order in Appendix A (pg. 13):

- 1. Humboldt County
- 2. Mendocino County
- 3. Lake County
- 4. The City of Oakland
- 5. The City of Los Angeles
- 6. The City of Sacramento
- 7. The City of Long Beach

Section 2. Program Eligibility

The Governor's Office of Business and Economic Development's (GO-Biz) Cannabis Equity Grant (CEG) outlines that local jurisdictions will be aiding equity applicants and licensees to build a business in the regulated market. Accordingly, individuals and not business entities are

¹ City of Isleton Cannabis Equity Assessment (2022)



the only ones eligible to apply to the Local Equity Program. Equity applicants are required to have at least 51% ownership of their business. Eligibility criteria for the program is:

	Program Eligibility	
	Tier A Eligibility Criteria	
Those who m	neet one or more of the below Tier A eligibility criteria will be considered for state funding and state funded services.	
Cannabis or other drug arrest or conviction	 Criteria: Have been arrested for or convicted of the sale, possession, use, manufacture, or cultivation of cannabis or any other drug (including as a juvenile) or been subject to asset forfeiture between 1985 and 2016. Have a parent, guardian, sibling, or child who was arrested for or convicted of the sale, possession, use manufacture or cultivation of cannabis, or any other drug, between 1985 and 2016. 	
Residency	Additional consideration to those who have resided in Isleton for multiple years prior to and including 2016.	
Income	Additional consideration for households with income at or below 80% of the area median income for house size.	
Poverty status or economic hardship	Additional consideration for applicants who can demonstrate current or past poverty or economic hardship, such as income below the federal poverty threshold or unemployment for an extended period.	
Veteran Status	Additional consideration to those with veteran status.	
Tier B Eligibility Criteria		
The following eligibility criteria is only applicable if the applicant meets at least 1 criteria in Tier A :		

² City of Isleton income limits for 2022 can be accessed through the following link: https://www.hcd.ca.gov/grants-and-funding/income-limits

Legacy trauma	Give additional consideration to individuals and children who
from CAMP	experienced CAMP raids in the 1980s
raids in the	
1980s	
Prop 215 and	Any individual seeking support or services to participate in the legal
SB 420	cannabis industry in Isleton that can demonstrate compliance with
compliance	Proposition 215 and SB 420. Documentation is inclusive of but not limited
	to a Seller's Permit, Collective Agreement, and Tax payments.
Women	Data shows a disproportionate impact of cannabis criminalization on
	women in City of Isleton relative to the state.
Parents with	Give additional consideration to parents who have, or have had, children
Children in	enrolled in Isleton Public School; and close family members thereof
Isleton School	
Communitarian associations	Give additional consideration to cultivation stakeholders who have served their communities as volunteer firefighters, nonprofit volunteers, or other similar community institutions
Residency	Any individual seeking support or services to participate in the legal
consideration	cannabis industry in the City of Isleton who has resided in the City for at
	least five years between 1970-2018. The City reserves the right to make
	this a mandatory requirement.

In order to determine and categorize which individual applicants are most in need of support, a score will be determined for each equity applicant based on the number of eligibility criteria the applicant meets. Each qualification will have an assigned value that will be determined by how direct the impact was. Tier A criteria will be scored at two points each and Tier B criteria will be scored at one point each. The City reserves the right to adjust eligibility criteria and scoring method as needed to reflect current needs and trends in the City. The score will support prioritization of services for equity applicants. The goal of the applicant scoring system is to ensure that those most impacted by cannabis criminalization and poverty have priority access to local equity program funding.

The City of Isleton will take into consideration the following applicant types when determining available services:

- Applicants that have already received their license
- Applicants that are facing barriers to entry in receiving their license
- Applicants that are not yet in the permitting process but are planning to start



Section 3. Program Access

To ensure that applicants who are eligible for the City of Isleton Local Equity Program have adequate opportunity to benefit from the program, options to foster ongoing support may include:

	Program Access	
Prioritization	Consider a prioritized permit process for equity applicants. Equity Businesses can receive priority application review, allowing them to move quicker through the application process.	
Ratios	Consider mandating a requisite number/percentage of equity applications during permitting	
Incubation Program	Consider allowing for provisional approval of permits to allow equity applicants to overcome financial barriers. Provisional approval may provide potential investors with more certainty and willingness to provide capital investments.	
Provisional Approval	Consider allowing provisional approval of permits to allow equity applicants to overcome financial barriers. Provisional approval may provide potential investors with more certainty and willingness to provide capital investments.	
Amnesty Program	Consider developing pathways such as an amnesty program to encourage existing nonconforming businesses (such as small operators who qualify as equity applicants) to transition to the legal market.	
Operations	Consider facilitating co-operative or co-location arrangements.	



The City will notify the community about the Local Equity Program and all information pertaining to it through the following avenues:

- Information on the Cannabis information webpage on City website.³
- News releases and other media outreach.
- Social media campaigns.
- Through community partners selected by the City.

The City of Isleton may determine other avenues to ensure that the community is aware of the Local Equity Program and is able to access information about becoming eligible for funds. The City would like to encourage diversifying license types for cannabis businesses/operations for added value to local operators.

The City of Isleton will address feedback from communities and populations eligible for the Local Equity Program in the following ways:

- Written e-comment.
- Opportunities to speak with planning.
- Listening sessions.
- Surveys.

Section 4. Services

Services to be provided by the City of Isleton Cannabis Local Equity Program may include one or more of the services listed in the below tables. The availability and scope of services will depend on need and the availability of funds from grants or other sources.

The City of Isleton intends to provide a majority of services via direct funding assistance to equity applicants and licensees to assist them in entering and succeeding in the regulated cannabis industry. Wherever possible, the City of Isleton will align services with funding requirements and recommendations from the State of California.

Beginning with services that address and mitigate the City of Isleton specific barriers of entering the regulated market, the following assistance will be offered:

³https://www.cityofisleton.com

⁴ Any and all financial assistance relevant to the City of Isleton Cannabis Equity Program is made available through grant funding provided by the State of California. Grant funding will only be available until funds are exhausted, or until the State mandated expiration of the equity grant program, whichever occurs sooner.

	1. Re-criminalization mitigation	
1.	Compensate re-criminalized cannabis cultivators that could not get permitted in time to have a 2022 cultivation season up to \$25,000.	
2.	For CEQA consultant costs due to the TAA lawsuit, reimburse all re-criminalized cultivators including those who were permitted in time for their 2022 cultivation season up to \$10,000.	

2. Language	
1.	Provide interpretation services for every aspect of the cannabis program.
2.	Provide application and review materials in Spanish language.

3. Infrastructure	
1.	Prioritize grants that increase onsite water storage.
2.	Culvert creation or repair.
3.	Assistance with code-compliance issues related to required onsite housing.
4.	Roadwork associated with compliance.

The subsequent categories reflect general services to support cannabis businesses adapted from peer jurisdictions:

	4. Financial	
	Direct grants to applicants for purposes of assuring compliance with regulatory requirements of the City or California permits or licenses that mitigate adverse environmental effects of cannabis cultivation or other activities including, but not limited to:	
1.	 Water storage for irrigation during forbearance periods of surface water diversion required by state or local regulations. Rent for said facilities where the above activity is occurring and when cultivation of cannabis activities are permitted by the owner. 	
	 Funds to cover fire suppression and compliance, such as water tanks. Funds to cover trainings and certifications for best management practices such as pesticide use, etc. 	
2.	Direct payment of fees related to meetings with City staff.	
3.	Assistance with application fees for Development, Zoning, Minor Use, and Conditional Use Permit application.	
4.	Assistance with fees for studies required as part of the land use application such as cultural studies, hydrology reports, biology reports, etc.	
5.	Assistance to secure property with security equipment and 24 hour security services.	

The following services are anticipated to address and mitigate administrative or technical barriers of entry into the legal cannabis market:

	5. Administrative/Technical	
1.	Assistance to cover fees to agencies and/or professionals who provide technical assistance for the formation of an incorporated cooperative composed of members that are cannabis equity program applicants or licensees.	
2.	Provide technical assistance to assist equity applicants with the state licensing process.	

These next services help equity applicants with establishing trust and confidence with participating in the legal cannabis market:

6. Outreach and Education	
1.	Conduct outreach and education efforts for potential equity applicants (including Hmong-American individuals) to encourage those individuals to apply for licenses and enter the legal industry. An example of outreach may include hosting listening sessions.
2.	Provide technical assistance grants for training in sustainable and regenerative cannabis cultivation best practices.
3.	Conduct outreach and education efforts regarding the Department of Cannabis Control's disaster relief programs so that cannabis operators in the City of Isleton know of opportunities to receive assistance from the State. ⁵

The last collection of services will be focused on assisting equity applicants with developing adequate business acumen for thriving in the legal cannabis market:

	7. Business Acumen	
1.	Training for equity participants and their employees in licensed cannabis operations in the City of Isleton	
2.	Provide training/support for business owners to understand workforce rules and regulations (view section below).	

⁵ https://cannabis.ca.gov/resources/disaster-relief-programs/



Section 5. Additional Services for Cannabis Businesses

If it is determined that there is funding available and an existing need from equity applicants and equity licensees, the City of Isleton may explore the following additional services for inclusion in the Local Equity Program through a future program revision.

Recommendations are divided into the following categories listed in priority order: Manufacturing/Productions, Agriculture/Cultivation, and Retail.

Additional Services		
	1.Manufacturing/Production	
1.	Access to business planning (business startup strategy: how to build and manage a detailed startup business plan that can scale up and include facilities, marketing, tax and regulation, payroll, human resources hiring and supervision, and teamwork).	
2.	Access to incubator programs such as manufacturing hubs that can hire, cross train and job share positions between small entrepreneurs. Incubation hubs will provide (1) mentorship in business skills; (2) technical assistance; (3) a reporting system to monitor and ensure neither equity licensee nor business mistreat the other; and (4) a system that allows equity licensees and businesses to anonymously provide suggestions and complaints about the existing program.	
3.	Training to learn how to use METRC, the state's track and trace system used to track commercial cannabis activity and movement across the distribution chain.	

Additional Services			
2.Agriculture/Cultivation			
1.	Access to business planning, low-cost loans or investment sources that can assist smaller, often multi-generational family farmers with the costs of legalization, so that income can be spent on hiring, training, growing wages and benefits of a variety of jobs-from farm management to bookkeeping.		
2.	Support for reasonable regulations and zoning that promote and incentivize employers to build good business and workforce development practices.		
3.	Access to standard human resource methods: hiring and orientation, training in proper and regulated land use for farm and field workers, hiring and supervision processes,		

	setting job benchmarks and performance standards, evaluating performance for promotion or wage scale increases.
4.	Access to business and HR tools: developing HR manuals and procedures, how to frame up a request for a consultant scope, interview and select the right consultant or consultant firm, how to manage a consultant scope.
5.	Developing, securing, and increasing farm management skills in agricultural, biology, and land management.
6.	Access to agricultural extension services to help with the science of plant biology from a medicinal and commercial standpoint, and help feed local graduates in biology and environmental sciences into the industry-much like the timber industry has done.
7.	Training on Occupational Safety and Health Administration (OSHA) regulations and standards.

Additional Services		
3. Retail		
1.	Access to comprehensive business and marketing strategies that connect cannabis retail to tourism, related workforce development (hiring, training, presentation, customer service, job readiness, and supervisory skills).	
2.	Access, training, or mentorship in general business supervisory, customer service, workplace norms, and software skills.	
3.	Evaluate the specific need and content for a program that certifies front line positions (bud tending, security, track and trace, manufacturing, and packaging personnel).	

Section 6. Program Administration

The City of Isleton intends to seek available funding from the State of California for the Local Equity Program as is outlined in Senate Bill 1294 (Bradford), referred to as the California Cannabis Equity Act. SB 1294 created a fund for local jurisdictions with cannabis equity programs to apply for funding to assist local equity applicants and local equity licensees gain entry to and successfully operate in the state's regulated cannabis marketplace.

The use of local funding for the Local Equity Program will remain at the discretion of the City.

	Program Administration		
1.	No more than ten percent (10%) of any funding from the California Governor's Office of Business and Economic Development (GO-Biz) Local Equity Program Grant Funds may be utilized for program administration.		
2.	Principal administration and coordination of services shall be performed by the City Planning.		
3.	City Planning or other designated entity determined by the Board of Supervisors shall receive and process all applications to determine eligibility of equity program participants.		
4.	City Planning or other designated entity determined by the City Council shall monitor and report on all program services provided through the LEP, at least annually and more frequently as directed by the Board of Supervisors, state law, or regulation.		

Local jurisdictions that have been previously awarded a Cannabis Equity Grant from GO-Biz are eligible to apply for a subsequent grant only if:

- The jurisdiction has expended at least 50 percent (50%) of any grant funds awarded more than 12 months ago and;
- Expended at least 80 percent (80%) of any grant funds awarded more than 18 months ago.

Section 7. Provision of Services

Staff in the Cannabis Division serve as the liaison between equity licensees/permitted operators who receive grant funding and the selected agency that provides an eligible service.

Provision of Services			
	Involved agencies may include but are not limited to:		
1.	Small business development organizations		
2.	Planning Department		

Section 8. Program Monitoring and Evaluation

For the purposes of understanding the impacts of the adult-use cannabis industry, the City of Isleton will track data on general and equity applicants. The purpose of collecting data on an ongoing basis is to measure the success of the local cannabis equity program.

Completion of an annual demographic questionnaire will be voluntary and will be aligned with the demographic questionnaire developed by the State of California. Applicants and existing operators will be encouraged to participate so that the City can assure that equity funding is being awarded to populations of highest need. Recommended metrics are as follows and conform to the City's discretion:

Program Monitoring and Evaluation			
Recommended Metrics			
Number of equity applicants to	Types of drug-related offenses		
apply	2. Income status		
	3. Race Ethnicity		
	4. Gender		
	5. Sexual Identity		
	6. Residency Status		
	7. Ownership Structure		
Workforce characteristics	Total number of employees		
	2. Number of local employees		
	3. Employment status (full-time, part-time, etc.)		



Equity program-specific data	1. Number of applicants eligible for equity program
	2. Associated permit types
	 Number and types of services provided to equity applicants
	4. Number of equity program applicants to receive
	licenses/permits.
	5. Number of equity program applicants starting ancillary businesses
	6. Feedback from participants to understand the impact of receiving funds on their socioeconomic status or ability to stay in Isleton

Appendix A. Review of Peer Jurisdiction's Local Equity Programs

The following appendix presents a snapshot of services and programs offered by peer jurisdictions in the State of California. The information in this appendix is updated as of November 2021.

Section 1. Humboldt County

Humboldt County Project Trellis⁶

The Project Trellis Local Equity Program provides direct grants to equity applicants for the following services

- i. Application assistance meetings.
- ii. Deposits and permitting fees.
- iii. Sealing and annual registration of scales used in cannabis licensed businesses, or fees associated with Pesticide Applicator requirements.
- iv. Amounts up to \$10,000 towards equity applicant or licensee's annual fees
- v. Direct payments on the applicant's behalf of fees to agencies and/or professionals offering technical assistance for the formation of an incorporated cooperative. Cost of project may not exceed \$10,000 or funds remaining.
- vi. Direct grants, not to applicants, not to exceed \$10,000 per grant, for purposes of assuring compliance with regulatory requirements of the Jurisdiction or California

⁶ https://www.gohumco.com/195/Project-Trellis



permits or licenses, mitigating adverse environmental effects or ensuring financial solvency. Funds can be used for, but is not limited to, the following:

- a. Water storage for irrigation during forbearance periods of surface water diversion required by state or local regulations.
- b. Remediation and relocation of cannabis facilities located within streamside setbacks required by state or local regulation.
- c. Installation of solar electrical systems to replace diesel or gasoline generator power for off-grid cannabis facilities where connecting to the grid is economically infeasible.
- d. Rent for facilities where the above activity is occurring with documented consent of facility owner(s) of the cannabis cultivation and related activities.
- vii. Direct payment on the applicant's behalf of fees to agencies and/or professionals who offer cannabis small business development assistance, including but not limited to business planning, loan application preparation, site location services, human resource management, capital procurement services, bookkeeping and accounting practices and systems, for Humboldt County-based cannabis businesses. Cost of project may not exceed \$10,000 or funds remaining.
- viii. Direct payment on the applicant's behalf of fees for employment skill training for eligible equity participants and employees of their licensed cannabis operations in their jurisdiction.

Qualification criteria for the Project Trellis Local Equity Program are as follows:⁷

- Any individual and/or entity that has obtained or applied for a permit (either temporary or permanent), and the permit is for a business located in an area in Humboldt County with a poverty rate of 17% or above.
- Have engaged in or are currently engaged in small-scale cultivation of cannabis on property in Humboldt County owned, leased, or with the express permission of the owner, with a cultivation area less than 10,000 square feet;
- Any woman, person of color, or LGBTQ individual who has or worked in, or currently works in the cannabis industry in Humboldt County;
- Any individual who has obtained or applied for a cannabis permit in Humboldt County, or who has worked in or currently works in the cannabis industry, and was arrested and/or convicted of a non-violent cannabis-related offense, or was subject to asset forfeiture arising from a cannabis-related event;

⁷ Qualification criteria was sourced from ts Notice of Funding Availability (2020). Criteria may have changed since then.



- Are a person who experienced sexual assault, exploitation, domestic violence, and/or human trafficking while participating in the cannabis industry.
- Have become homeless or suffered a loss of housing as a result of marijuana enforcement.

For those who do not meet the primary qualifications set forth above, applicants may still become eligible for consideration for funding and services if they meet THREE of the following alternative qualifications:

- Are one of the following:
 - i. An individual permitted for, seeking a permit for or employment in a Humboldt County permitted cannabis business;
 - o ii. A board member of a non-profit cannabis business;
 - iii. Have a membership interest in a cannabis business formed as a cooperative per B&P Code section 26220 26231.2.
- Have resided in Humboldt County for at least five years during the period 1971 2016.
- Have obtained or applied for, or intend to apply for, a permit or zoning clearance for commercial cannabis activities in Humboldt County.
- Have lived within a 5-mile radius of the location of raids conducted by the Campaign Against Marijuana Planting ("CAMP") program.
- Household income below the California poverty level.
- Have a parent, sibling or child who was arrested for or convicted of the sale, possession, use, manufacture or cultivation of cannabis (including as a juvenile).
- Can reasonably demonstrate that, on the basis of equity, applicant was adversely impacted as a result of the criminalization of cannabis (i.e. the War on Drugs).

Section 2. Mendocino County

<u>Mendocino County LEEP: Local Equity Entrepreneur Program8</u>-(Elevate Impact)

Equity applicants are allowed to apply for the following grants:

1. Direct grants of up to \$50,000

LEEP Designees can apply for up to \$50,000 in Direct Grants (disbursed in up to two \$25,000 tranches at the discretion of the grant recipient) for purposes of assuring compliance with regulatory requirements of local or state permits or licenses that mitigate adverse environmental effects of cannabis cultivation. Suggested activities include (but are not limited to):

⁸ https://elevateimpactmendo.com/



- Water storage for irrigation during forbearance periods of surface water diversion required by state or local regulations.
- Remediation and relocation of cannabis facilities located within stream side setbacks required by state or local regulation.
- Installation of solar electrical systems to replace diesel or gasoline generator power for off-grid cannabis facilities where connecting to the grid is economically infeasible.
- Road remediation, watershed mitigation, culverts or infrastructure needed to meet state and local regulations.
- Grants for the purpose of employment skill training for eligible equity participants or seeking employment in licensed cannabis operations in Mendocino County.
- General business purposes including: (1) technical assistance or professional services including consultants providing CEQA analysis and Appendix G development, biological studies, bookkeeping, accounting, legal, insurance requirements; (2) business location procurement prior to or during the application process (i.e., rent and/or lease assistance); (3) assistance in required trainings such as Cal OSHA (4) cannabis related tax payments.

2. Fee and permit waiver grants of up to \$7,000

LEEP Designees can apply for a fee waiver for cannabis related County Permits or Licenses. The maximum cumulative amount per grantee is \$7,000 for County cannabis related permits, licenses, and application fees. While you may apply for more than one waiver, no partial fee waivers will be granted. Commercial Cannabis Business Tax true up invoices or quarterly payments are not eligible. LEEP Fee Waiver Grants will be awarded and will be scored on a pass or not approved basis. Incomplete or not approved applications will be encouraged to reapply. Complete applications will be eligible for grant awards as funding allows. Funding will be provided on a first come first served basis.

3. Technical assistance grants of up to \$2,000

LEEP Designees can apply for up to \$2,000 in Technical Assistance Grants (TA Grants). Technical Assistance refers to support to help cannabis equity applicants and licensees acquire the knowledge and/or skills necessary in order to gain entry to, and operate in, the regulated cannabis marketplace. Direct technical assistance includes:

- Water storage for irrigation during forbearance periods of surface water diversion required by state or local regulations.
- One-on-one consulting and group training, to provide equity applicants and licensees the technical knowledge and expertise necessary to facilitate business



ownership and employment in the cannabis industry.

• Small business support services, training and education related to state cannabis licensing and regulatory requirements, financial management, and business resilience.

Technical Assistance is defined as:

- Small Business Development Assistance including business planning, grant and loan application preparation, human resources management, capital procurement services, bookkeeping and accounting practices and systems, etc.
- Cannabis Cooperative Associations including understanding legal regulations pursuant to Business and Professions Code sections 26220-26231.2, and educational information regarding the process of forming Cannabis cooperatives.

Qualification criteria for Mendocino County's LEEP are as follows⁹:

- Any individual that has obtained or applied for a permit (either temporary or permanent), and the permit is for a business located in an area in Mendocino County with a poverty rate of 20% or above.
- Any individual engaged in small-scale cultivation of cannabis on property in Mendocino County owned, leased, or with the express permission of the owner, with a cultivation area less than 10,000 square feet.
- Any individual that can demonstrate disadvantage for reasons including but not limited to race, ethnicity, gender, sexual orientation, income level, education level, conviction history, and veteran status.
- Any individual who has obtained or applied for a cannabis permit in Mendocino County, or who has worked in or currently works in the cannabis industry, and was arrested and/or convicted of a non-violent cannabis-related offense, or was subject to asset forfeiture arising from a cannabis-related event.
- Are a person who experienced sexual assault, exploitation, domestic violence, and/or human trafficking while participating in the cannabis industry.
- Have become homeless or suffered a loss of housing as a result of cannabis enforcement.

Section 3. Lake County

The County of Lake Cannabis Local Equity program provides services to individuals, not businesses, who have experienced negative effects due to the criminalization of cannabis. Assistance to program participants come mainly through direct grants. Assistance to equity

⁹ Please note that criteria for Mendocino County was sourced from the Mendocino County Local Equity Program Manual (2019). Criteria may have changed since then.

applicants is potentially capped at \$50,000 per permit.¹⁰ Applicants must meet one of the following eligibility criteria:

- Any individual who has obtained or applied for a cannabis permit in Lake County, or who
 has worked in or currently works in the cannabis industry and was arrested and/or
 convicted of a non-violent cannabis-related offense or was subject to asset forfeiture
 arising from a cannabis-related event.
- Any individual and/or entity that has obtained or applied for a permit, and the permit is
 for a business located in an area in Lake County with a poverty rate higher than the State
 of California, or any individual who can demonstrate their income is below the median
 income in Lake County.
- Any woman, person of color, or LGBTQ individual who has worked in, or currently works in the cannabis industry in Lake County.
- Are a person who experienced sexual assault, exploitation, domestic violence, and/or human trafficking while participating in the cannabis industry.
- Any individual who became homeless or suffered a loss of housing as a result of cannabis enforcement.
- Any individual who has experienced eradication for less than 50 plants on their own property.
- Any stakeholder that has "small scale" cultivation by Lake County's standards based on analysis of current application data.
- Any stakeholder that has a parent, sibling, or child who was arrested for or convicted of the sale, possession, use, manufacture or cultivation of cannabis (including as a juvenile).

Section 4. City of Oakland

City of Oakland Grant Program (Elevate Impact)¹¹

To receive grant funds, equity applicants must complete a grant application and undergo a business verification process. Grant amounts are disbursed in tiers that are designed for equity applicants to build sustainable businesses. If an equity applicant meets the requirements of all five grant tiers, they will be eligible to receive a maximum grant amount of \$90,000, as summarized below:

City of Oakland Grant Program			
Tier	Purpose	Tier Amount	Combined Amount

¹⁰ Lake County is currently under review via GO-Biz on a budget modification that will determine this cap.

¹¹ https://www.elevateimpactoakland.com/grant-program-overview/

Tier 1	Establish the	\$5,000	\$5,000
	Business		
Tier 2	Become Compliant	\$10,000	\$15,000
Tier 3	Open the Business	\$15,000	\$30,000
Tier 4 ¹²	Start Operations	\$20,000	\$50,000
Tier 5	Expand the Business	\$40,000	\$90,000

City of Oakland GRASS (Gaining Resources to Achieve Sustainable Success) Program

To help Oakland's Equity Grant recipients build long-term sustainable and successful businesses, Oakland offers a business coaching program modeled after programs implemented by other capital providers such as micro-lenders and equity investors who seek to ensure growth and that success is achieved by the entrepreneurs they funded.

City of Oakland Technical Assistance Program

Make Green Go is the City's consultant assigned to provide technical assistance with establishing a compliant cannabis business. Technical assistance consists of workshops, consultations, and online training for Equity Applicants in all phases.

WORKSHOPS:

- Compliance Workshops
- Subject Matter Experts

CONSULTATIONS:

- Business Coaching
- Document Review
- Business Plan Review
- Compliance Related Topics

COURSES:

- Entrepreneurship Training
- Business Plan Development
- State of California Licensing Information

¹² Tiers 4 and 5 are only available to businesses that are 100% owned by equity qualified individuals or businesses that match the City's grant amount with an equal-sized loan, investment or grant from a third-party. Applicants must have already received grants totaling the \$50,000 before applying for Tier 5.



RESOURCES:

- Sample Plans & Templates
- Start-Up Advice
- Industry Research
- Legal Resources
- Sales & Marketing
- Funding Sources

City of Oakland Shared Use Manufacturing Facilities

The City of Oakland advances opportunities for equity manufacturers by sponsoring two separate shared-use manufacturing facilities for a one-year period through grant funds received from the Bureau of Cannabis Control (BCC). These facilities will provide equity applicants with both compliant locations to manufacture products and support in distributing products to retailers.

City of Oakland Legal Assistance Program

The City of Oakland provides equity operators and applicants with limited, no-cost legal services to advise equity businesses on matters including but not limited to licensing, regular compliance, business formation, raising capital, contracts, commercial leasing, and dispute resolution.

Section 5. City of Los Angeles

<u>City of Los Angeles SEED Program¹³</u> (Partnership between City of LA Department of Cannabis Regulation and Elevate Impact LA)

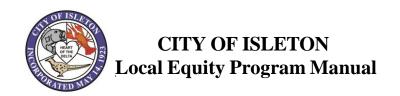
In April of 2021, the City of Los Angeles established the Social Equity Entrepreneur Development Grant Program (SEED). This program utilizes funding from the Cannabis Equity Grant for Local Jurisdictions (CEG) to provide financial assistance to verified Social Equity Individual Applicants.

Through SEED 2.0, verified Social Equity Individual Applicants may apply to receive a financial grant of \$10,000 available in two disbursements upon meeting the following licensing milestones:

- i. \$5,000 when DCR deems the Pre-Application eligible for further processing; and
- ii. \$5,000 when the Applicant is eligible for a Notice of Local Compliance Underway.

City of Los Angeles Department of Cannabis Regulation; Application Processing

¹³https://cannabis.lacity.org/social-equity-program/program-benefit-and-resources/seed-grant-program



Los Angeles Department of Cannabis Regulation provides Social Equity Applicants the following when certain criteria requirements¹⁴ are met:

- Priority access to retail and delivery Licenses
- Priority License Application Processing
- Priority License Renewal Processing

City of Los Angeles Department of Cannabis Regulation; Business, Licensing, and Compliance Assistance

The Department of Cannabis Regulation selected five vendors to provide targeted programming to Social Equity entrepreneurs interested in launching a commercial cannabis business in Los Angeles. This online programming will cover: State and Local licensing Requirement, Commercial Cannabis Regulations, Cannabis Specific Business Development and Workforce Development, General Business Development, Cannabis Technology Business Development Services Education. (Online webinars/programming)

City of Los Angeles Department of Cannabis Regulation; Fee Deferral Program

The Department of Cannabis Regulation is currently working to establish requirements to participate in the Program. Participation in the Fee Deferral Program may be subject to the availability of resources.

City of Los Angeles Department of Cannabis Regulation; Pro Bono Legal Services

The goal of this referral resource is to promote fair and equitable participation in the licensed commercial cannabis industry, and to foster a level playing field as it relates to access to legal counsel and help deter predatory practices targeting the social equity community.

Section 6. City of Sacramento

<u>City of Sacramento Cannabis Opportunity Reinvestment and Equity (CORE) Grant Program</u> (<u>Elevate Impact</u>)

General program benefits may include but are not limited to: business plan development, business monitoring, coaching on access to capital, business needs assessment, loan readiness assessment, market assessment, data and research strategies an support, assistance with a legal entity, assistance with criminal records expungement, lease negotiation assistance, small business legal considerations, mentoring, fiscal management, marketing/social media, technical training, employee training, and regulatory compliance. A CORE Program participant shall be entitled to receive the following benefits based on the applicable classification:

¹⁴ Requirements can be found here: https://cannabis.lacity.org/application-processing



Classifications 1, 2, 3 & 5¹⁵: Participants shall receive the following:

- All support services offered under the program
- Priority processing of application(s)
- Waiver of the Business Operating Permit (BOP) fee
- Exclusive access to any future storefront dispensary permits
- Exemption from the Neighborhood Responsibility Plan (NRP) requirement

Classification 4: Participants shall receive the following:

- Qualified and ready CORE participants to host
- Priority processing of application(s)

Sacramento's CORE Program also offers the CORE Capital Loan Program¹⁶

Section 7. City of Long Beach

City of Long Beach Cannabis Social Equity Program

Individuals who qualify for the Equity Program and want to open an adult-use cannabis business in Long Beach are eligible to receive benefits and assistance to help navigate the City's cannabis application and licensing process.

To qualify for the Equity Program, individuals must be verified as Equity Applicants by the Office of Cannabis Oversight and then be verified as Equity Businesses by the Business License Division. To qualify as an Equity Business, Equity Applicants must have a minimum of 51% ownership of the entity that will apply for an Adult-Use Cannabis Business License.

Equity Program Benefits¹⁷:

- Application workshops: assistance on how to prepare and submit a complete cannabis business license application and learn strategies on how to increase opportunities for approval at each stage of the application process.
- Fee Waivers*¹⁸: All zoning, application, plan check, inspection and other application City fees are waived for Equity Businesses. Fee waivers will cover city costs that Equity

¹⁵ Please see the following link for a breakdown of the City of Sacramento's Equity Applicant Classifications: https://www.cityofsacramento.org/City-Manager/Divisions-Programs/Cannabis-Management/Core-Program

https://www.cityofsacramento.org/City-Manager/Divisions-Programs/Cannabis-Management/Core-Program/LoanProgram

https://www.longbeach.gov/citymanager/cannabis-information/cannabis-social-equity-program/open-an-equity-bus iness/

¹⁸ *Fee waivers (except for application fees), direct grants and direct technical assistance are made available through grant funding provided by the State of California. Grant funding will only be available until funds are exhausted, or until the State mandated expiration of the equity grant program, whichever occurs sooner.



Businesses would otherwise incur through the cannabis business license application and permitting process, thus allowing Equity Businesses to conserve resources for other costs associated with opening a cannabis business In Long Beach.

• Direct Grants*: Direct grants are intended to offset non-City costs associated with completing each phase of the cannabis business license application and permitting process. Equity Applicants and Equity Businesses who complete cannabis business licensing direct grant milestones are eligible to receive a grant amount associated with each milestone. The following chart is a breakdown:

City of Long Beach Grant Program		
Cannabis Business Licensing Direct Grant Milestones ¹⁹	Grant Amount	
Pre-Application Milestone A: Equity Status Verification Issued before July 23, 2020	\$5,000	
Pre-Application Milestone B: Equity Workshop Scheduled or Attended Before July 23, 2020	\$5,000	
Milestone #1: Cannabis Business License Application Review	\$100,000	
Milestone #2: Completion of Conditional Use Permit (CUP) or Administrative Use Permit (AUP) Process	\$80,000	
Milestone #3: Submittal of Facility Architectural Plans	\$85,000	
Milestone #4: Issuance of Building Permit	\$80,000	
Milestone #5: Final Building Sign-Off or Issuance of Certificate of Occupancy	\$20,000	
Milestone #6: Issuance of Cannabis Business License	\$80,000	
Total Possible Grant Funding (excluding per-application milestones)	\$445,000	

- Expedited application review: Equity Businesses will receive priority application review, allowing them to move quicker through the application process.
- Cultivation tax deferrals: Equity Businesses who applied for an adult-use cannabis cultivation license may pay their first year's taxes on a monthly payment plan instead of the full payment that is usually required prior to issuance of a cannabis cultivation business license.
- Direct Technical Assistance*: Equity Applicants and Equity Businesses will have access
 to business consulting services to start, sustain, and grow a viable cannabis business in
 Long Beach.

https://www.longbeach.gov/citymanager/cannabis-information/cannabis-social-equity-program/direct-grants-program/